



THE ROCKEFELLER UNIVERSITY

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NEW YORK, NY 10021

JOSHUA LEDERBERG

December 16, 1986

PRESIDENT

Dr. Arnold O. Beckman
Chairman of the Board
Beckman Instruments
P.O. Box C - 19600
Irvine, CA 92713

Dear Arnold:

Thank you for calling my attention to our lapse in the production of the Beckman Symposium volume. It was mainly the result of the relocation of some of our personnel and I apologize for your trouble in communicating with us about the project. Barry Dress, our Vice President for University Relations, has the project in hand with editor Carol Moberg, who has been in touch with Mr. Deutsch. The edited manuscript is with him as you read this. Mr. Dress will manage the few remaining production details for the University and arrange for our distribution of the volume. He can be reached by any of your staff at (212)570-8693.

I was pleased to be able to review the proofs myself, recalling the significance of the Symposium presentations and your central role in making the occasion possible. You are a generous friend, not only of this institution, but for what we represent in focus on basic research for progress in medical science.

Next month, I will meet here with senior executives of the Howard Hughes Medical Institute. They, too, have found us to be a productive investment, and the newest satellite of the Hughes network will soon be active on our campus. That is a powerful enhancement of the institution--one that we will be challenged to manage in the most productive ways, from scientific leadership to environment and research resources.

I have continued to hope that you might help seize the capital opportunity before us to create a new library facility to complete the structure that will house the laboratories supported by Hughes Institute. In this city especially, our physical assets are among the most strained and limited. Each addition or development requires the most careful assessment of options and long-range evaluation. The clear

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need for a modern information science program integrated with the library at the University has grown with time. The Hughes construction is a time-urgent chance to fill these needs.

One of my most important responsibilities is to represent these priorities to friends who can share the understanding, vision, and realities involved. We are at a crucial point in weighing opportunity against feasibility, and so I would be grateful for your thoughts about our library proposal. Your decision will be a key element in major fiscal and physical decisions to be made over the next few months.

David Rockefeller has been directly involved in our planning for the new construction and the priority objective for a modern information science facility. David and I would be glad to discuss your thoughts, reactions, and questions, at your convenience, here or in California.

Thank you, Arnold, for your consideration, your friendship and interest in the University's mission--all of which I value greatly. With gratitude and every good wish,

Sincerely,

Joshua Lederberg